

IPAA Private Capital Conference Mid-Market Financing Options

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#### MADAVA FINANCIAL – WHO ARE WE?



**Madava Financial** is a private, energy-focused finance company that provides capital alternatives primarily through direct lending to oil and gas producers and midstream operators in the continental US and Canada. Madava was founded by Robb Turner, who was Senior Partner and co-founder of ArcLight Capital Partners until January of 2017.

#### **Energy Lending Has Changed:**

- ▶ Traditional lenders (banks) are retreating from energy lending due to increased regulatory requirements and recent loan underperformance
- ▶ Over \$300 billion of existing public and private debt is maturing over the next seven years; SNC examination data as of 12/31/16 showed that \$76 billion<sup>(1)</sup> needed to be reclassified under the new OCC lending regulations for banks<sup>(2)</sup>, much of which will be seeking new non-bank financing

### **Growth of Energy Sector Requires Additional Financing:**

▶ Significant ongoing capital is required to restructure the middle market E&P industry and fund the next stages of M&A and development activities

#### The Opportunity:

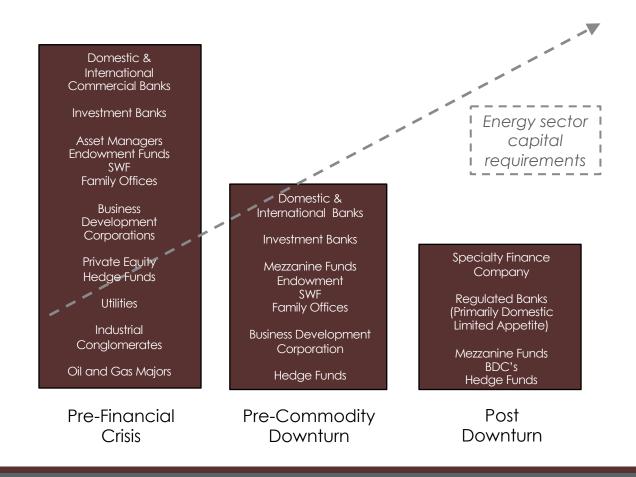
▶ We believe there is a large and unique opportunity for 'non-bank banks' to finance the next wave of energy capital needs

## RESERVE BASED LENDING - A LARGE MARKET IN TRANSITION



- Regulated lenders must reduce criticized / classified loan exposure, new OCC regulation is forcing significant disintermediation into the institutional market
- Private Equity activity is expected to pick-up boosting M&A and the associated balance sheet financing required to close these transactions
- Many deals are caught in financial purgatory, not in a position to be sold off by PE investors at a loss, but not in a position to receive incremental funding from lenders

# Direct Lending Participants Falling As Capital Requirements Grow



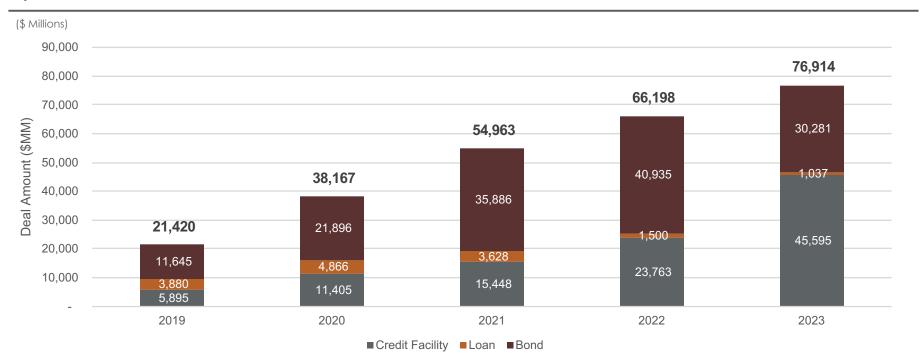
## RESERVE BASED LENDING - A LARGE MARKET IN TRANSITION



## Upstream debt market by the numbers ...

- ▶ Over \$300 billion committed revolvers/borrowing bases & HY/term debt scheduled to mature through 2023
- ▶ Over \$76 billion non-compliant at 12/31/16 according to Q1 2017 SNC review and will need refinancing / restructuring

### Upstream Funded Debt Maturities (1)



#### THE NEED FOR CAPITAL



- ► Capital for sub-\$200 million deals ("middle market" lending) is primarily accessed via senior secured borrowing base facilities at one end of the capital structure and mezzanine capital and/or equity at the other
- ▶ Capital is required for situations that lie outside where the regulated financing entities can comfortably participate
- ▶ The advancement of horizontal drilling technologies and multistage hydraulic fracturing has created a large capital requirement for development vs. traditional single vertical wells. Pad development programs only exacerbate the need for liquidity as multiple wells are cash called at one time with completion after all wellbores are drilled

We believe significant unwinding of financial regulation after the 2008 financial crisis remains politically unpalatable for both sides of the house. In the current environment, unregulated capital is preferential in situations such as:

- ▶ E&P loan refinancing where the Bank Borrowing Bases are insufficient to meet on-going capital requirements
- ► M&A activity driven by larger independents divesting of assets to deploy capital into core high return areas such as the Permian and Scoop / Stack basins
- ► Companies currently stuck in "bank purgatory". Lenders are unwilling to sell loans at a loss nor will they lend additional money to continue operations and undertake new drilling
- ▶ Many PE firms are unable to sell conventional assets which have depressed fund returns and has slowed subsequent fundraising activities

## LENDER DEPLOYMENT OF CAPITAL THROUGH CYCLES





#### ► <u>Selective:</u>

- Many Basins become uneconomic to drill
- Focus on core basins, existing production and strong sponsors

#### Active:

- Robust development activities and M&A market where capex requirements can exceed bank lending capacity
- Focus on strong hedge programs to ensure cash flow to support development and debt service

#### ▶ Judicious:

- Elevated prices allow producers to "step out" into unproven areas
- Degradation in loan terms/structures
- Focus on proven borrowers and sponsors that exhibit cost controls and maintain reasonable drilling risk
- Maintain hedge programs as the marginal basins can quickly become uneconomic

## THE NEED FOR CAPITAL



# Market Participants

## Capital Structure

### Loan Structure

JPM Citibank Wells Fargo Et al.

First-Lien Lending Conforming Borrowing Base Facilities
Advance Up to 60% of PV9% PDP
Reserves
2.5x-3.0x (Max) EBITDA Leverage
LIBOR + 250-375bps

MARKET
OPPORTUNITY:
MADAVA
FINANCIAL

Major Funding Gap

Unitranche Lending Facilities
Advances of 70-to-100% of PDP PV10
3.5x and up EBITDA Leverage
LIBOR + 500-800bps

Private Equity Hedge Funds Credit Funds Pref. Equity Sub-Debt Structures Equity / Preferred Equity / Synthetic 2<sup>nd</sup> Lien LIBOR + 1000+bps 1.5% Management / 20% Performance Fee Structure Mandates Need for High Leverage; 1500+bps Returns to Hurdle for LPs

## ILLUSTRATIVE TRANSACTIONS – UNITRANCHE LOAN STRUCTURE



Notional: \$200mm

**Spread:** LIBOR + 650 - 850bps (LIBOR floor: 100bps)

**Upfront Fee:** 200bps

Security: First Ranking Lien on all Assets, negative pledge on Equity

Semi-Annual / Quarterly Borrowing Base Redeterminations

**Hedging Requirement:** 

75%+ of PDP for 36 months

75% of PDP rolling for 36 months tested quarterly

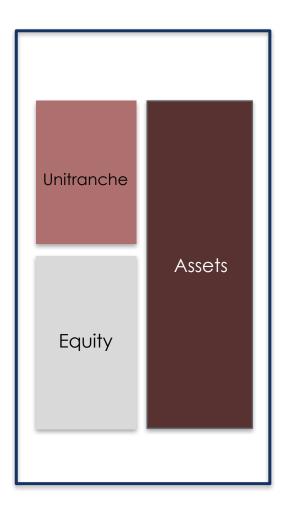
**Financial Covenants:** 

**Asset Coverage Test:** Min PDP PV9% to Debt of 1.0x

Leverage Ratio: 12 month holiday then 4x thereafter

**Current Ratio:** 1.0 / 1.0

Call Protection: 1 year make whole; year 2 - 102%; year 3 - 101%



## ILLUSTRATIVE TRANSACTIONS – STRUCTURED SYNTHETIC 2<sup>ND</sup> LIEN



## **Senior Unsecured Loan (HoldCo):**

Notional: \$125mm

Maturity: 5 years

**Rate:** 11.5% (8% cash pay / 3.5% PIK)

**Upfront:** 200 bps

PDP Asset Coverage Ratio: 1.25x (80% of PDP's max total

leverage)

**Prepayment Penalties:** First 2 years: Interest Make whole / Year 3:

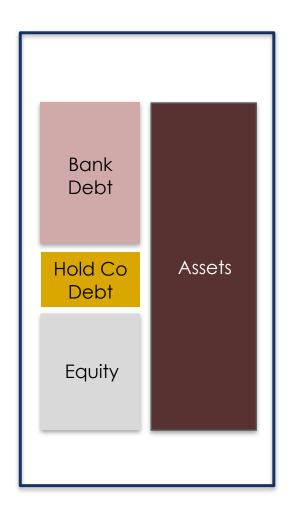
3% penalty

**Mandatory Hedging:** 85% of PDP's first 3-5 years **Review:** The Holdco note caps any leverage beyond the First Lien, returns approx. 15% for less than 1 times PDP coverage with most oil and gas production hedged for the next 3-5 years

The above deal would complement a more traditional and still available First Lien (OpCo) bank facility:

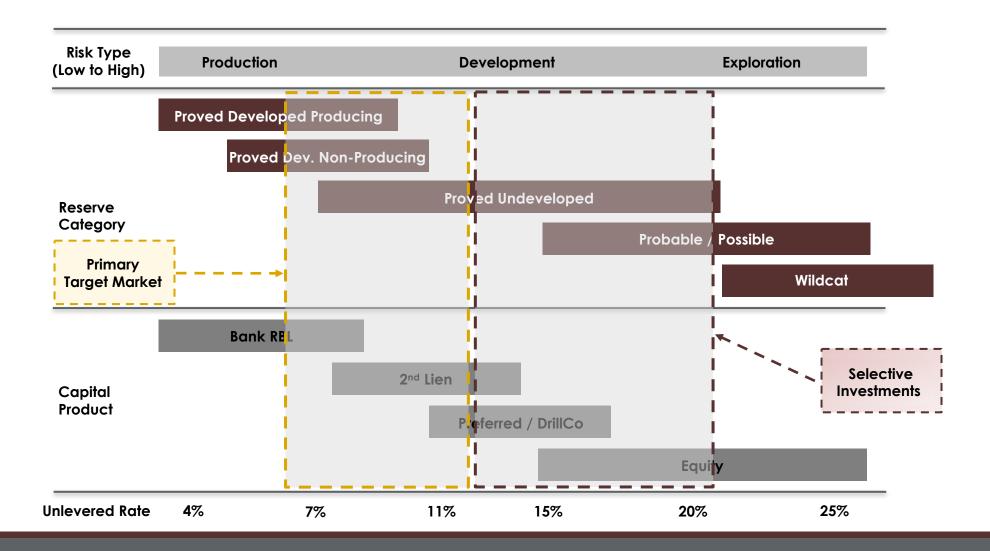
Notional: \$650mm; Rate: LIBOR + 275 - 375 bps grid; Upfront:

75bps



## TARGET UPSTREAM MARKET





## CONTACT INFORMATION



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