Executive Summary

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Who is EIC?
EIC Overview

- EIC, an affiliate of Harbinger Group Inc. (NYSE: HRG), is an investment manager that was established in March 2014 to lend to the global energy and infrastructure sectors
- The platform focuses on three lending verticals: Oil & Gas, Power and Infrastructure
- EIC presently has ten full-time employees and is headquartered in Stamford, CT with an office in Houston, TX
- The team has cumulative industry experience of over 50 years, and prior to forming EIC, have been collectively involved with the investment of more than $35 billion
- Products may include first lien term loans (Opco/Holdco), unitranche, second lien loans, institutional debt and private placements
- Transaction types may include growth & development capital, general refinancing, acquisitions, leveraged buyouts, recapitalizations and project finance
- As of December 31, 2014, EIC has invested approximately $100 million
Corporate Profile

HRG is a diversified NY-based holding company seeking to acquire and grow attractive businesses that generate sustainable free cash flow.

- Market Cap\(^{(1)}\): ~$2.7Bn
- Revenues\(^{(1)}\): $6.0Bn
- EBITDA\(^{(1)}\): $0.9Bn

(1) Standard & Poor’s Capital IQ, January 15, 2015
How can we help?
EIC Within the Spectrum of Capital Options

Cost of Capital

- 2x – 5x MOIC
- 20%
- 15%
- 12%
- 8%
- 5%
- 2%

Advance Rate

- Higher
- Lower

- Traditional Private Equity
- Traditional Mezzanine
- Commercial Banks
Investment Approach (1 of 2)

• **Looking to be a partner**
  – Relationship oriented approach; seeking follow-on opportunities and have ability to alter pricing/structure as risk profile changes
  – No specific hurdle rate or fund life issues at this time; currently investing on balance sheet of affiliated insurance company

• **Will structure around the business plan**
  – First lien or second lien, construction / delayed-draw, fixed or floating rate
  – Use of proceeds includes growth & development capital, general refinancing, acquisitions, leveraged buyouts and recapitalizations

• **Know how to play nice in the sandbox**
  – Can act as sole lender, club up with other like-minded investors or participate in larger syndicates
  – Deep knowledge of RBL bank market and experience working with commercial banks
  – Preferred investment size is $20-50 million but willing to start smaller under the right circumstances
Investment Approach (2 of 2)

• **Likes**
  – Base of production and operating cash flow with some level of hedging
  – Development drilling
  – Management with relevant experience and “skin in the game”
  – Tangible and measurable collateral

• **Dislikes**
  – Technology risk
  – Permitting risk
  – Exploration
  – Venture capital
Market commentary
Recent Past

April 30, 2014
Bloomberg: *Shale Drillers Feast on Junk Debt to Stay on Treadmill*

December 2, 2014
Bloomberg: *Bonds Backing Shale Boom Facing $11.6 Billion Loss*

Source: Bloomberg
Energy New Issue Volume

Key Points

- New issue of high yield and second lien term loans remained robust in 2014
- Yields continued to stay at historic lows coupled with weakening structure
- New issue volume dropped off materially in the fourth quarter as crude continued to soften
- Investors have trimmed their allocation to oil & gas and/or re-allocated into non-E&P sub-sectors
- Approximately one third of all energy HY is considered to be distressed

Source: Standard & Poor’s LCD
(1) Standard & Poor’s LCD, “Fridson: Energy returned 5.77% in late December”, January 6, 2015
Activity in 2015?

• **Demand for capital in 2015**
  - A&D will likely be driven by motivated sellers
  - Some demand for development capital for companies with tight liquidity
  - Refinancing / recap activity should be active

• **Bank price decks dropping & HY/TLB on hold**
  - Spring redetermination is fast approaching although some problem loans may not hit until the Fall (i.e. kick the can down the road)
  - Capital markets are largely on hold until secondary settles down

• **Sources of liquidity**
  - Non-bank private capital will fill the void; lots of capital on the sidelines although not all of it is friendly
  - Newer investors with dry powder will step in along with existing investors that are willing to “double-down” despite being distracted with portfolio issues
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