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# IPAA Private Capital Conference

## Houston, Texas

### January 29, 2015

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# Executive Summary

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2

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# Who is EIC?

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# EIC Overview



Domain expertise

Efficient execution

Relationship focus

Product breadth

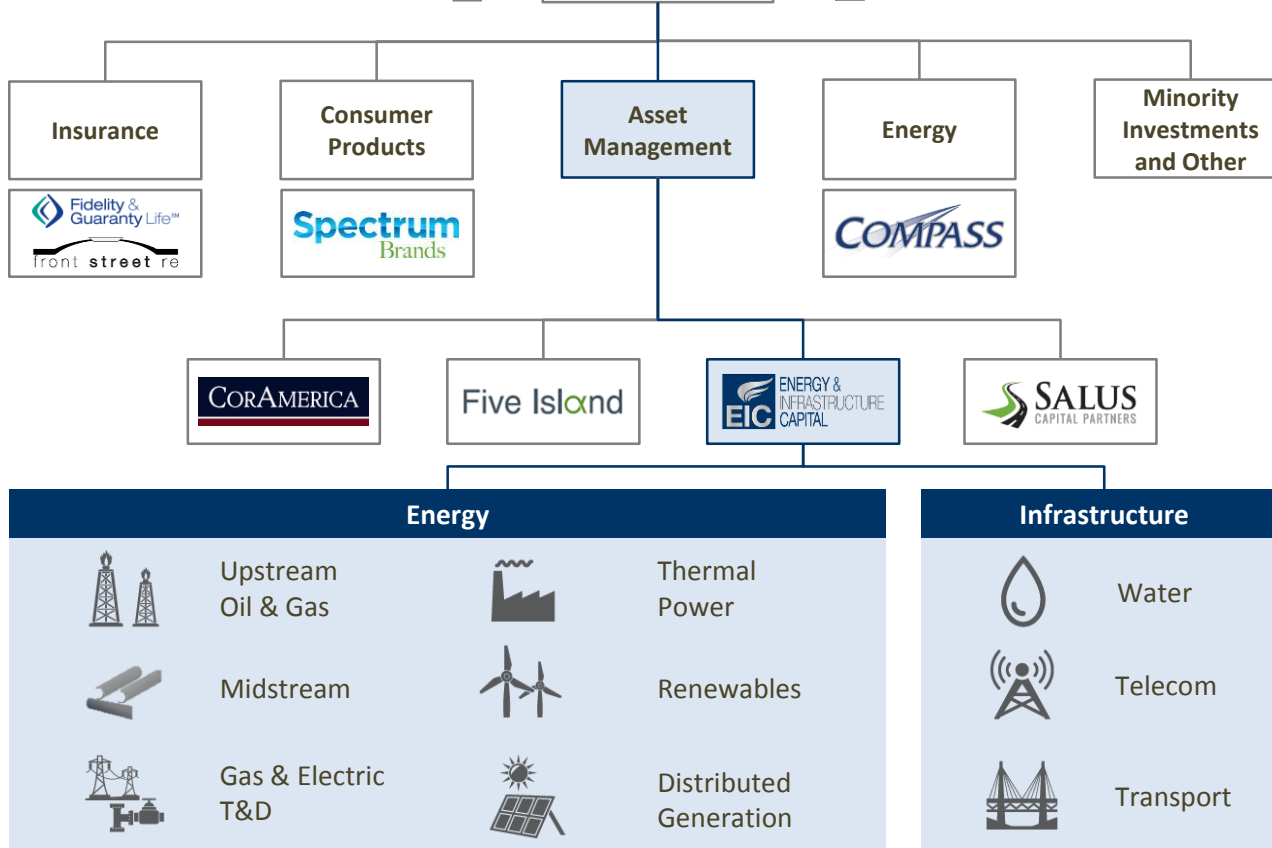
- EIC, an affiliate of Harbinger Group Inc. (NYSE: HRG), is an investment manager that was established in March 2014 to lend to the global energy and infrastructure sectors
- The platform focuses on three lending verticals: Oil & Gas, Power and Infrastructure
- EIC presently has ten full-time employees and is headquartered in Stamford, CT with an office in Houston, TX
- The team has cumulative industry experience of over 50 years, and prior to forming EIC, have been collectively involved with the investment of more than \$35 billion
- Products may include first lien term loans (Opco/Holdco), unitranche, second lien loans, institutional debt and private placements
- Transaction types may include growth & development capital, general refinancing, acquisitions, leveraged buyouts, recapitalizations and project finance
- As of December 31, 2014, EIC has invested approximately \$100 million

# Corporate Profile

HRG is a diversified NY-based holding company seeking to acquire and grow attractive businesses that generate sustainable free cash flow.

**Horbinger Group Inc.**

- Market Cap<sup>(1)</sup>: ~\$2.7Bn
- Revenues<sup>(1)</sup>: \$6.0Bn
- EBITDA<sup>(1)</sup>: \$0.9Bn



(1) Standard & Poor's Capital IQ, January 15, 2015

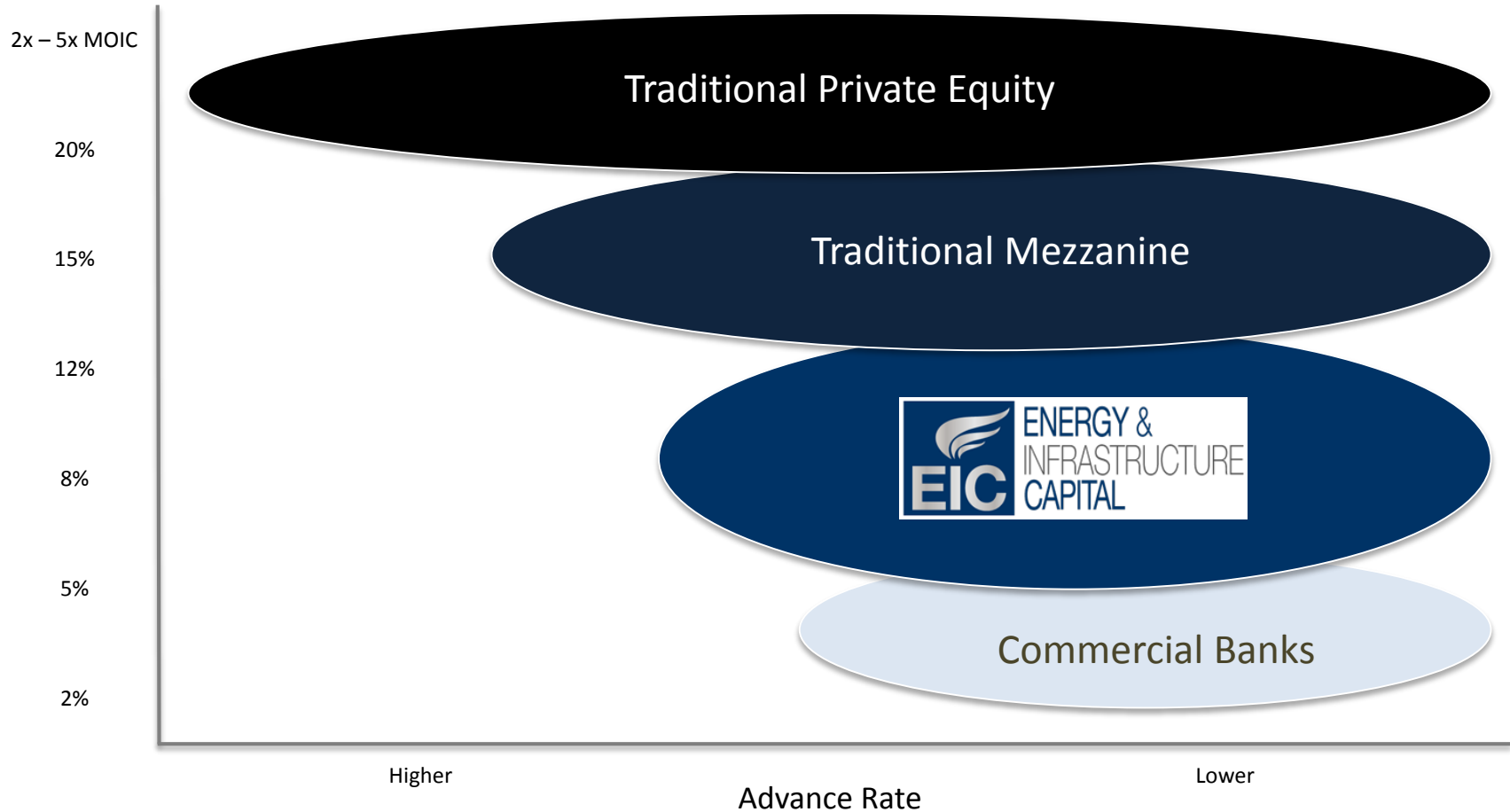
# How can we help?

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# EIC Within the Spectrum of Capital Options

Cost of Capital



# Investment Approach (1 of 2)

- **Looking to be a partner**
  - Relationship oriented approach; seeking follow-on opportunities and have ability to alter pricing/structure as risk profile changes
  - No specific hurdle rate or fund life issues at this time; currently investing on balance sheet of affiliated insurance company
- **Will structure around the business plan**
  - First lien or second lien, construction / delayed-draw, fixed or floating rate
  - Use of proceeds includes growth & development capital, general refinancing, acquisitions, leveraged buyouts and recapitalizations
- **Know how to play nice in the sandbox**
  - Can act as sole lender, club up with other like-minded investors or participate in larger syndicates
  - Deep knowledge of RBL bank market and experience working with commercial banks
  - Preferred investment size is \$20-50 million but willing to start smaller under the right circumstances



# Investment Approach (2 of 2)

- **Likes**

- Base of production and operating cash flow with some level of hedging
- Development drilling
- Management with relevant experience and “skin in the game”
- Tangible and measurable collateral

- **Dislikes**

- Technology risk
- Permitting risk
- Exploration
- Venture capital

# Market commentary

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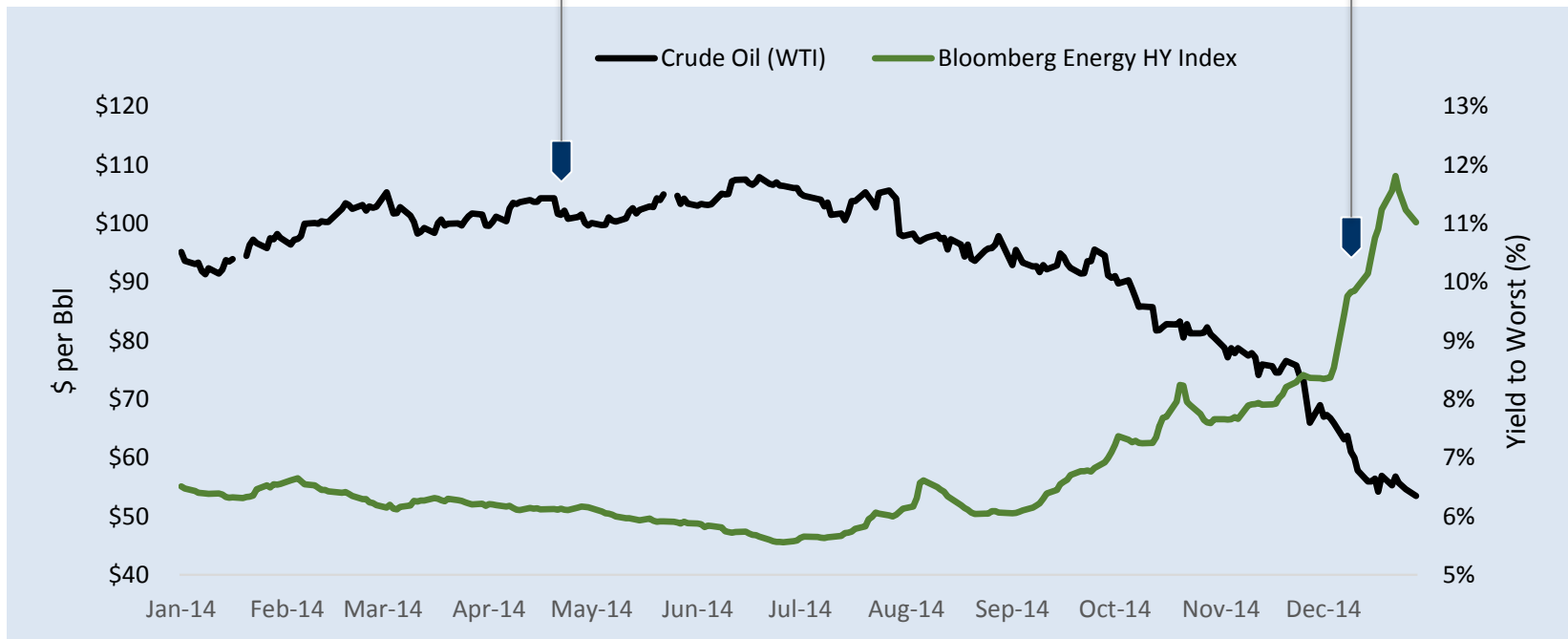
# Recent Past

**April 30, 2014**

*Bloomberg: Shale Drillers Feast on Junk Debt to Stay on Treadmill*

**December 2, 2014**

*Bloomberg: Bonds Backing Shale Boom Facing \$11.6 Billion Loss*

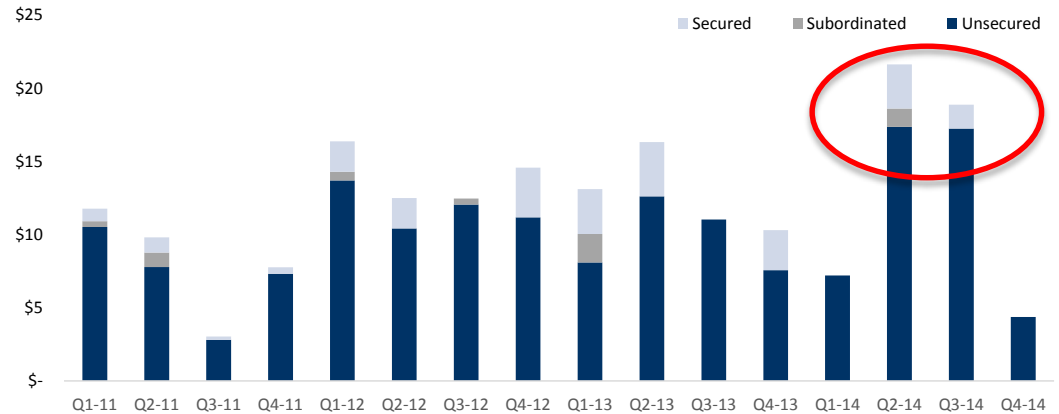


# Energy New Issue Volume

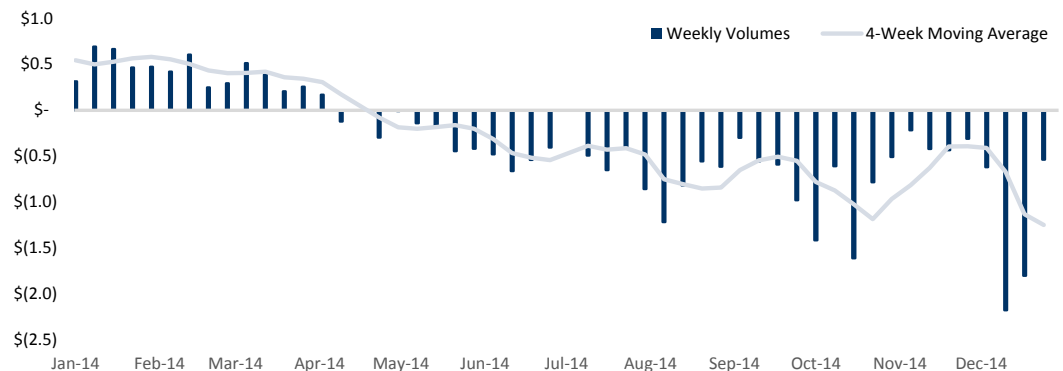
## Key Points

- New issue of high yield and second lien term loans remained robust in 2014
- Yields continued to stay at historic lows coupled with weakening structure
- New issue volume dropped off materially in the fourth quarter as crude continued to soften
- Investors have trimmed their allocation to oil & gas and/or re-allocated into non-E&P sub-sectors
- Approximately one third of all energy HY is considered to be distressed<sup>(1)</sup>

### Energy High Yield New Issue Volume (in billions)



### High Yield Weekly Fund Flows (in billions)



# Activity in 2015?

- **Demand for capital in 2015**

- A&D will likely be driven by motivated sellers
- Some demand for development capital for companies with tight liquidity
- Refinancing / recap activity should be active

- **Bank price decks dropping & HY/TLB on hold**

- Spring redetermination is fast approaching although some problem loans may not hit until the Fall (i.e. kick the can down the road)
- Capital markets are largely on hold until secondary settles down

- **Sources of liquidity**

- Non-bank private capital will fill the void; lots of capital on the sidelines although not all of it is friendly
- Newer investors with dry powder will step in along with existing investors that are willing to “double-down” despite being distracted with portfolio issues

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