# Jefferies

**IPAA – Private Capital Conference** 

Peter Bowden – January 21, 2014

# **Historical MLP Capital Raising Activity**

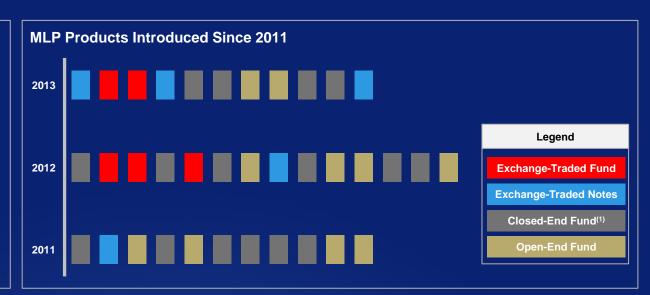
(\$ in Billions)

- Since 2010, there has been significant growth in institutional demand for debt and equity securities of MLPs; correspondingly, the level of MLP capital markets activity has increased
- In 2013 alone, MLPs raised over \$60.0 billion in the public capital markets
- In addition, over \$20 billion was raised in 2013 through private financings



### **Increased Institutional Investment in MLPs Over Time**

- Due to high investor demand for yield-oriented securities postfinancial crisis, several new MLPfocused investment vehicles have been developed
- These vehicles offer diversification and tax treatment that is less burdensome than direct MLP ownership (avoidance of K-1)





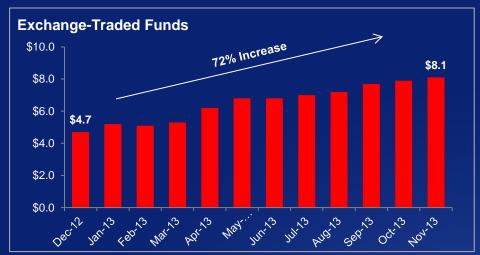


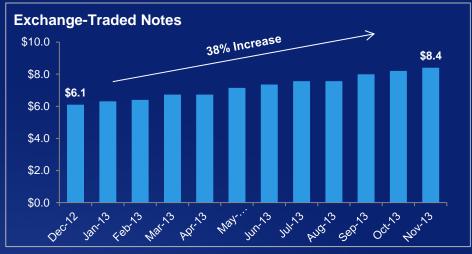
 $<sup>(1) \</sup>quad \text{Includes MLP-related closed-end funds, comprised of funds with 25\% or greater of holdings in MLPs} \\$ 

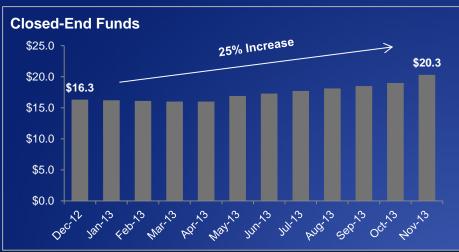
#### **Total Net Assets of MLP Investment Vehicles**

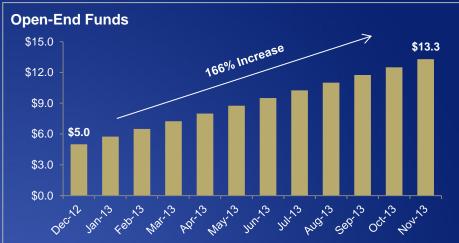
Last Twelve Months - \$ in Billions

- Total AUM of MLP-focused investment vehicles continues to increase as investor demand for MLP exposure remains strong
- As of November 30, 2013, total assets across these vehicles had grown to ~\$50.1 billion.





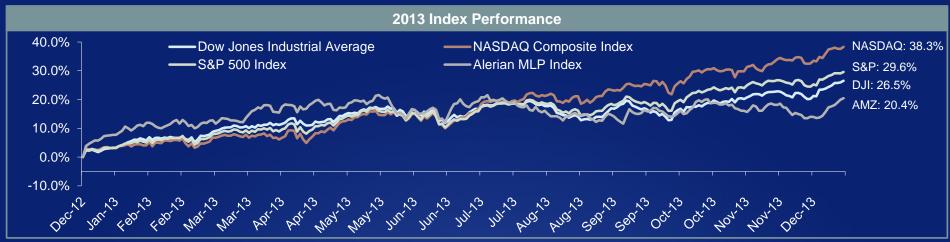


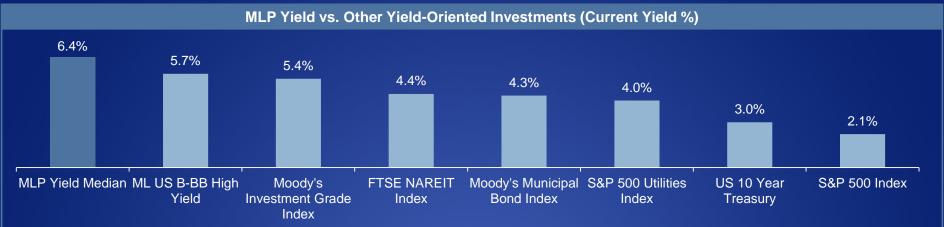


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# **Historical MLP Trading Performance**

- The Alerian MLP index generally outperformed other yielding asset classes in the five-year period following the financial crisis
- While the Alerian MLP Index has underperformed other benchmarks during 2013:
  - MLPs have still provided solid performance on a total return basis of approximately 29% primarily due to distribution growth
  - The recent underperformance of MLPs has been driven by waning investor appetite of yield products attributed to anticipation of near-term increases in interest rates





# **Recent Successes in Private Funding of Greenfield Midstream**

<u> </u>				
Parties	Investment / Exit Date	Greenfield Project	Exit Features	
Arrow Midstream Holdings, LIC	2008	<ul> <li>Originally formed in 2008 to develop, own and operate crude oil, natural gas and water gathering systems on the Fort Berthold Indian Reservation in the core of the Bakken</li> </ul>	<ul><li>Arrow Midstream was</li></ul>	
	/	<ul> <li>The Arrow system consisted of over 460 miles of gathering pipeline, including 150 miles of crude pipeline, 160 miles of natural gas pipeline and 150 miles of water gathering lines</li> </ul>	acquired by Crestwood Midstream Partners LP in October	
OCH-ZIFF	Oct. '13	<ul> <li>Volumes on the system were ~50 MBbls/d of crude oil, 15 MMcf/d of natural gas and 8.5 MBbls/d of water</li> </ul>	2013 for <b>\$750 million</b>	
TEAK Midstream	Oct. '08	<ul> <li>Originally formed in October 2009 to develop gathering, transmission, treating, processing, compression and marketing services in key gas producing areas of the U.S.</li> </ul>	<ul> <li>TEAK Midstream,</li> <li>L.L.C. was acquired by</li> </ul>	
NGP ENERGY CAPITAL MANAGEMENT	- / Apr. '13	TEAK's Eagle Ford assets included 200 MMcf/d of cryogenic processing capacity, a second 200 MMcf/d cryogenic processing facility expected to be in service in the first quarter of 2014, 265 miles of 20" to 24" gathering and residue lines (750 MMcf/d throughput capacity) and 275 miles of low pressure gathering lines	Atlas Energy, L.P. in April 2013 for <b>\$1.0</b> billion	
Rangeland Energy, LLC		<ul> <li>Originally formed in November 2009 for the ground-up development of the COLT Hub,</li> <li>North Dakota's largest open-access crude oil marketing hub</li> </ul>		
	Nov. '09 /	<ul> <li>Construction of the facility began in May 2011 and the facility came into service in May 2012</li> </ul>	<ul> <li>COLT was acquired by Inergy Midstream, L.P. in November 2012 for \$425 million</li> </ul>	
EnCap Flatrock Midstream	Nov. '12	<ul> <li>Colt Hub assets included 120 MBbl/d of rail loading capacity, 720 MBbl of storage capacity, a 64 MBbl/d truck unloading facility and a 21-mile, 10 bi-directional pipeline connecting the COLT Terminal to the Dry Fork terminal</li> </ul>		
CAIMAN ENERGY	May 200	<ul> <li>Originally formed in May 2009 to develop gathering and processing assets servicing the Marcellus Shale</li> </ul>	■ Caiman Eastern	
EnCap Flatrock Midstream	May '09 /	<ul> <li>Assets sold included a gathering system, two processing facilities and a fractionator (with expansions to all assets underway at the time)</li> </ul>	Midstream LLC was acquired by Williams	
	Mar. '12	<ul> <li>Long-term contracted commitments included 236,000 dedicated gathering acres from 10 producers in West Virginia, Ohio and Pennsylvania and processing commitments of 100 MMcf/d</li> </ul>	Partners L.P. in March 2012 for <b>\$2.5 billion</b>	



# **Common Private Midstream Investment Structures**

Transaction Structure	Benefits	Considerations	Recent Examples	
"Straight" Preferred Equity	<ul> <li>Provides capital pursuant to "smarter paper" than common equity – predictable structured payments until conversion</li> </ul>	<ul> <li>Typically convertible upon election beginning three years post- investment at an attractive valuation</li> </ul>	<ul> <li>October 2010, \$140 million preferred investment in Blueknight Energy Partners by Charlesbank Capital Partners and Vitol</li> </ul>	BLUEKNIGHT ENERGY PARTNERS  I Charlesbank II  OAPUTAL PARTNERS ALLO  VITOI
Private Greenfield Funding	<ul> <li>Immediate capital that funds the intermediate requirements of the business through the highest risk phase of development</li> </ul>	<ul> <li>Can entail payments to management team upon exit based on multiple of invested cash flow</li> </ul>	<ul> <li>Private greenfield investment in Arrow Midstream Holdings by Och- Ziff</li> <li>Private greenfield investment in EagleClaw Midstream Services by EnCap Flatrock Midstream</li> </ul>	EAGLECLAW MIDSTREAM EnCap Platrock Midstream
Payment-in-Kind ("PIK") Preferred	<ul> <li>Allows company to bridge timing gap between initial capital outlays and achieving free cash flow</li> </ul>	<ul> <li>Investor benefits from compounding during the pre-conversion period</li> </ul>	<ul> <li>July 2010, \$300 million PIK preferred investment in Copano by TPG Capital</li> </ul>	COPANO

# **PIK Preferred Example**

Copano Energy: Market Reaction to TPG Capital Investment

#### **Key Terms of Investment**

- On July 21, 2010 Copano announced the issuance of \$300 million of convertible preferred equity to TPG Capital
  - Copano intended to use proceeds from the transaction to fund its Eagle Ford Shale expansion strategy
- The preferred units were entitled to in-kind quarterly distributions of \$0.72625 per unit for the first three years, and were generally convertible into common units on a one-for-one basis after July 21, 2013
- TPG Capital's investment was well-received by the market and Wall Street Analysts
  - From announcement on July 21, 2010 to year-end, Copano's unit price increased 22.5% compared to a 10% increase for the Alerian MLP Index



# **Private Capital Investment Example**

Highstar Capital's Investment in Caiman Energy

#### **Equity Investments**

#### **Formation of Caiman Energy**

- In May 2009, EnCap Flatrock
   Midstream formed Caiman Energy
   to develop and operate gathering
   and processing assets focused on
   servicing the Marcellus Shale
- Terms of the initial investment were not disclosed

#### **Highstar Capital Investment**

- In July 2011, Caiman announced the completion of a new financing with Highstar Capital IV LP and two of Caiman's existing limited partners
- The joint equity commitment to Caiman consisted of up to \$300 million to further develop the company's gathering and processing infrastructure in the Marcellus Shale
- The equity commitment included a make-whole provision in the event a sale of the company occurred in the near-term

#### **Caiman Assets**

#### **Initial Caiman Assets**

- Caiman's initial greenfield project consisted of developing a Marcellus gathering system, multiple processing facilities and a fractionator
- At the time of Highstar's investment, Caiman operated one 120 MMcf/d cryogenic processing facility with an additional 200 MMcf/d facility expected to be completed within six months
- Caiman's third processing facility was expected to be complete within one year, bringing total processing capacity to 520 MMcf/d

#### **Caiman Assets at Sale**

- Marcellus gathering system, two processing facilities and one fractionator
- Long-term contracted commitments included 236,000 dedicated gathering acres from 10 producers in West Virginia, Ohio and Pennsylvania and processing commitments of 100 MMcf/d

#### **Exit Features**

#### Sale of Assets to WPZ

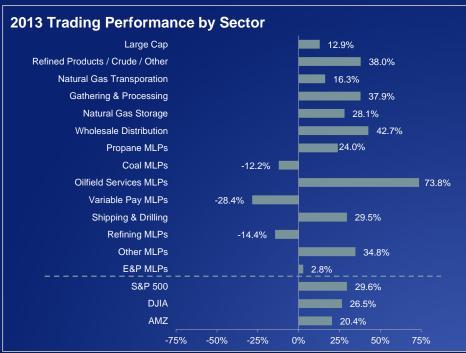
- In March 2012, Caiman Eastern Midstream LLC, Caiman's gathering and processing business in northern West Virginia, southwestern Pennsylvania and eastern Ohio was acquired by Williams Partners L.P.
- Williams acquired the assets for \$2.5 billion

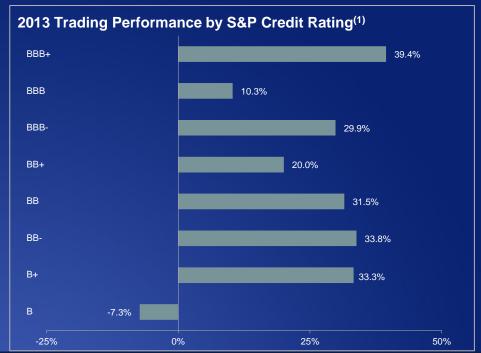
#### **Current Investment**

- In December 2012, Dominion Resources Inc. announced an agreement with Caiman Energy II to form Blue Racer Midstream, a \$1.5 Billion joint venture to develop Utica Shale midstream assets
- Highstar has provided equity commitments to Caiman Energy II on undisclosed terms

#### **MLP Market Performance**









# **MLP Cost of Capital – GP Interest Effect**

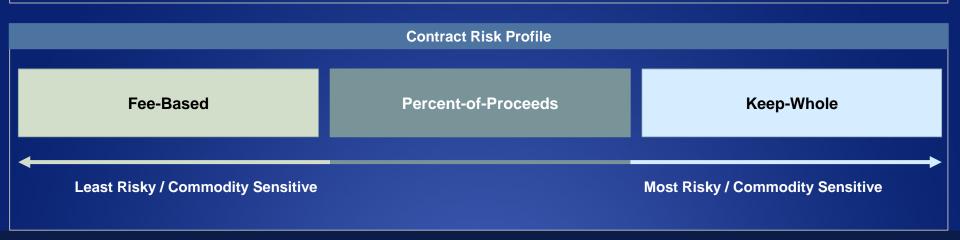
# **MLP Cost of Capital Analysis** Scenario 1 Scenario 2 Scenario 3 LP Yield: LP Yield: LP Yield: 4.5% 4.5% 4.5% Long-Term Growth Rate: Long-Term Growth Rate: Long-Term Growth Rate: 6.5% 6.5% 6.5% Cost of Debt: 4.5% ■ Cost of Debt: 4.5% Cost of Debt: 4.5% ■ Cash Flow to GP: - - - 0.0% - - - - - E Cash Flow to GP: - - - 20.0% - - - - = Cash Flow to GP: - - - 40.0% 9.3% 8.3% 7.8% Cost of Capital<sup>(1)</sup>

# Midstream Risk Profile / Contract Types

# Contract Types | Gatherer/processor receives a fee per unit of natural gas gathered at the wellhead, compressed and treated | Under fee-based arrangements, a midstream service provider bears no direct commodity price risk | Gatherer/processor remits to the producers a percentage of the proceeds from the sales of residue gas and/or NGLs or a percentage of the residue gas and/or NGLs at the tailgate | Gatherer/processor is exposed to direct commodity price risk because the revenues from these contracts directly correlate with the fluctuating price of natural gas and/or NGLs

**Keep-Whole** 

- Gatherer/processor retains all or a portion of the NGLs produced and replaces (or pays for) the heating value of the NGLs and the natural gas used during processing
- Results in the highest direct commodity price risk for the gatherer/processor because costs are dependent on the price of natural gas and revenues are dependent on the price of NGLs



# **MLP M&A Observations and Outlook**

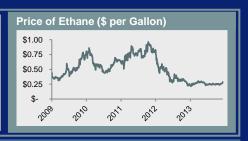
	2013 M&A Observations
1	Beginning of MLP Consolidation
2	Midstream Acquisition Multiples Remain Rich
3	Focus on Organic Pipeline Projects
4	Slowdown of Upstream A&D
	2014 M&A Outlook
1	Continued Consolidation of MLPs
2	Infrastructure Buildout from Platforms Acquired in Developing Shale Plays (Bakken, Marcellus/Utica, Etc.)
3	Continued Rich Midstream Acquisition Multiples
4	Further Expansions of MLPs into New Energy Sub-Sectors
5	Robust Capital Markets Available to Fund Organic Growth, but Third Party Acquisitions Continue
6	Ongoing Execution of Drop-Down Strategies



# 2014 Midstream / MLP Potential Challenges

#### **Increased Ethane Rejection**

- Increased volumes of Marcellus ethane to the Gulf Coast via the Enterprise Products Partners ATEX line could result in higher ethane rejection in the Texas market and lower ethane prices overall
- Marcellus ethane has benefitted from the advent of paths to new markets, including Sunoco Logistics' Mariner West line,
   which is currently delivering Marcellus ethane into the Sarnia, Ontario petrochemical complex
- Ethane rejection likely to continue if the price of ethane remains low



#### **Execution Risks Associated with High-Growth Acquisitions**

- Midstream acquisition multiples continue to rise, increasing the risks associated with post-acquisition build outs and volume ramps
- Nevertheless, the importance of the five top-performing unconventional plays (Bakken, Utica, Marcellus, Eagle Ford and Permian) will continue to drive re-positioning acquisitions
- Acquisitions are expected to continue to be an important growth catalyst in 2014



#### Narrowing Crude Differentials on the Gulf Coast

- Beginning in early 2013, the spread between WTI and LLS began to compress due in part to additional pipeline capacity between the Mid-Continent and the Gulf Coast markets
- Profits driven by the crude oil spread are expected to continue to decline in 2014



#### **Rising Interest Rates**

- Interest rates will not stay at current levels in perpetuity, and MLP valuations may suffer with rising rates if (i) inflation becomes evident and/or (ii) investors rotate into other yield-oriented alternatives
- Higher borrowing rates may also strain already tight distribution coverage levels in some instances



#### **Tax Concerns**

- As the MLP structure continues to be applied to new energy sub-sectors, there is some risk that legislators in Washington may consider limiting the universe of activities generating qualifying income for MLP purposes
- Increased fiscal constraints may increase the IRS' focus on MLPs as a potential revenue source
- However, in our view, the public policy rationale for MLP tax treatment still holds

