"Before everything else; getting ready is the secret of success." – Henry Ford

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Triumphs and Tribulations of Tight Sands and Shale Plays 81st Annual IPAA Technical Conference November 9, 2010

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What we know today...

- There is always an opportunity to improve
- New technology can improve field economics
- Modeling increases efficient and minimizes risk
- Re-evaluate often
- Economics is key
- Our understanding will evolve

Unconventional Field Development – An Integrated Approach

- Proactively address reservoir and full field development challenges
 - An integrated process from exploration through to production to maximize the asset's potential





Stimulating the Right Rock



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Unconventional Plays Required Operational Optimization

Drilling Solutions

Drilling Program Evaluation

- Torque/Drag, Hydraulics, Vibrations, Swab-Surge, Stuck Pipe Analysis.
- Real-time Monitoring
- Tubular Integrity
- Drilling Performance
- Risk Management
- Contingency Planning

Total Completion Time

- Water Management
- Readiness of pipeline for hydrocarbon transport
- Surface Facilities Planning economics
- Stimulation Capacity

Unconventional Plays Required Operational Optimization



Unconventional Completions

Completion Evolution

- Economics
- Reduced Completion Time
- Reduced Risk
- Targeted Placement



Coiled Tubing - PinPoint Stimulation



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CHALLENGE: *Reduce* water costs while *improving* water quality



Stimulated Reservoir Volume – Evaluation to Optimization



Understanding production rates, well pressures and lateral production

Distributed Production Profiles via:

- Production Array Log
- Distributed Temperature
- Modeling and history match analysis



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Bringing it all together...

- Incorporating surface and subsurface data
 - Surface topography
 - Infrastructure, roads, no-go zones, flood plains
 - Drilling constraints
 - Collision avoidance
- Optimized asset development plan
 - Minimize # pad locations and drilling time
 - Environmental impact
 - Lateral length
 - Field economics
- Months of planning done in days
- Maximize reservoir contact



Collaborative Well Planning

Bringing it all together...

- Incorporating surface and subsurface data
 - Surface topography
 - Infrastructure, roads, no-go zones, flood plains
 - Drilling constraints
 - Collision avoidance
- Optimized asset development plan
 - Minimize # pad locations and drilling time
 - Environmental impact
 - Lateral length
 - Field economics
- Months of planning done in days
- Maximize reservoir contact



Surface Facilities Planning

Case Study: Optimized Shale Asset in Pennsylvania

Challenge:

- Quickly choose locations in treacherous terrain for 450,000+ acres
- Optimize the use of slots within pads
- Increase lateral extent while decreasing pads
- Identify locations for reserves

Solutions:

- Collaborative Well Planning Process
- Results:
 - Saved \$45M in pad construction, while gaining nearly 2M feet of lateral length
 - Reduce the number of drilling days by 520+ saving over \$25M



Conclusion: Lessons Learned

- Health, safety and environment
- Develop a strategic plan
- Drive processes and efficiencies
- Spend time modeling
- Evaluate the first wells; Quickly become asset focused
- Re-evaluate the asset often
- Document and share your lessons learned



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