

January 2012





When a person with money meets a person with experience, the person with the experience winds up with the money and the person with the money winds up with the experience.

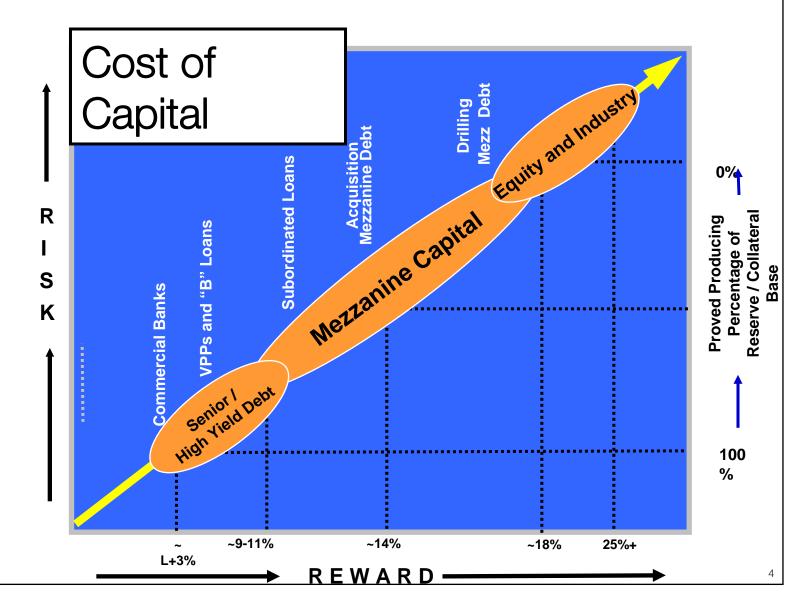
- Harvey MacKay



# Capital Solutions

- Senior Debt
  - •RBL Reserve Base Loans (Borrowing Base)
  - Senior Term Loans
  - Senior Stretch or "B" Loans
  - Volumetric Production Payments
- High Yield Debt
  - Minimum \$100 million
  - •Investment Grade vs. Junk Cost Comparisons
- Mezzanine Debt (Non-recourse Project Debt)
  - Acquisition + Development
  - Development Only
  - Subordinated Debt
- Convertible Debt
- Preferred and Common Equity
  - Public vs. Private
- Industry (Farmouts and Joint Ventures)







### **Structures**

#### **Senior Debt**

- → Revolving and Term Loan structures
  - → Borrowing base availability largely based upon PDP reserves
  - Semi-annual borrowing base reviews with standard covenants structures
- Stretch senior and B-loan transactions
  - Greater short-term credit availability than traditional borrowing base loans

#### **Mezzanine Debt**

- Development funding as needed Advance line of credit
  - → Primarily Term Loan structures
- Subordinated Debt (structure to enhance interim financial flexibility)
  - Lower cost of capital by blending commercial bank and project finance monies
  - > Fill-in acquisition or refinancing gaps
  - → Accelerate exploration and/or development drilling program
    - → High-grade non-PDP to increase bank borrowing base

### **Equity financing**

- Often combined with debt investment
- Partnership interests
- → Preferred and convertible preferred stock
- Common stock, warrants and/or options

#### Mezzanine Debt Cost Components

- Interest rate
- Yield Enhancement
  - Warrant
  - Real property interests
  - → ORRI's and NPI's



# Matching Financing Structures to the Deal

- Initial Growth
  - •G&A Coverage
  - Acreage Purchase
  - Seismic
- Acquisition with Development
- Development Only
- Large Recap or Purchase
- Distressed Recap

Private Equity

Mezzanine

Senior / HY

6



# Capital Sources\*

Macquarie Bank Ltd

Royal Bank of Canada

Royal Bank of Scotland

Mutual of Omaha

Park Cities Bank

Societe General

Toronto Dominion

Sterling Bank

Union Bank of

**UBS AG** 

California

US Bank

Wells Fargo

Whitney Bank

Western National Bank

Regions Bank

#### Senior Banks

Amegy Bank

Associated Bank Bank of America

Bank of Montreal Bank of Nova Scotia

Bank of Oklahoma

Bank of Texas Bank of Scotland

Barclays

BBVA Compass Bank Texas Capital Bank

Beal Bank

**BNP** Paribas

Capital One

Citibank

Comerica Bank Commonwealth Bank Wachovia Bank

Coppermark Bank

Credit Agricole

Credit Suisse

DnB Nord Frost Bank

**GE Capital** 

Iberia Bank

**ING Capital** 

JP Morgan

#### Apollo

Carlyle Group

**Chambers Capital** Citi Capital

D.E. Shaw

EIG Global Energy Partners

Mezzanine / Project Equity

**GE Capital** 

**GSO Capital Partners** Macquarie Bank Limited

NGP Capital Resources

Perella Weinberg

Wells Fargo Energy Capital

#### Private Equity

EnCap Investments

Natural Gas Partners

Quantum Energy

**Partners** 

Quintana Energy Partners

First Reserve Corporation

Yorktown Energy

**Partners** 

**Arc Financial Corporation** 

Kayne Anderson

Greenhill Capital Partners

Lime Rock Partners

Riverstone Holdings

Regiment

K2

Carlson Capital

**Wexford Capital** 

Metalmark

\*not all inclusive



# "To Do" List (before approaching capital sources)

- Reserve Report
  - •Third-party or Internal?
  - Historical tie to PDP's Production and LOE
  - Differentials
  - •Determination Methods (e.g. G&G/Volumetrics, Performance, Analog, Material Balance, etc.)
  - Price Deck
  - Probable and Possible Reserves?
- Business Plan
  - Uses and Sources of Cash
  - Bios / Track Record
  - •G&A
  - Exit Plan
- •Hire and Advisor?
  - Yes generally always better



# Macquarie Group

#### OVERVIEW

- Diversified provider of specialised financial and investment banking services in select global markets
- Established in 1969 as the Australian subsidiary of Hill Samuel; Australia's only independently-owned investment bank
- Approximately 15,000 employees in over 70 offices in 28 countries
- Publicly-listed on the Australian Stock Exchange in 1996

#### KEY FINANCIAL STATISTICS

- Market capitalisation: ~US\$15 billion
- Assets under management: over \$300 billion
- 2010 net profit: ~A\$1.05 billion, up 21% on the prior year; \$305 million in 1H 2011

#### Investment Banking

- Corporate and structured finance, infrastructure and specialised funds, cross-border leasing, equity capital markets, lending and asset financing, institutional stockbroking and equity research
- Equity Markets
  - Product issuance, volatility trading, structured deals, cash trading and equity finance
- Fixed Income, Currencies, and Commodities
  - Metals and Energy Capital, commodity markets, foreign exchange, debt markets, futures, risk advisory, and capital management
- Banking and Property
  - Banking, margin lending, mortgages, securitisation, property investment management, property finance, property investment banking and golfrelated real estate development
- Funds Management
  - Full-spectrum fund manager
- Financial Services
  - Stockbroking, private banking, financial planning, portfolio management and product distribution

#### **CREDIT RATINGS**

- Standard and Poor's: A (recently re-affirmed)
- Moody's: A1 (recently re-affirmed)
- Fitch Ratings: A

# OPERATING GROUPS



# Macquarie is Committed to the Energy Industry OFFERING A FULL SUITE OF SERVICES

Deepest commitment to the global oil and gas business of any major financial institution

#### **Energy Markets**

- Provider of physical and financial solutions across global energy products (nat gas, power, LNG, crude oil, refined products, NGLs, coal)
- Commodity linked finance capabilities include supply & offtake agreements, prepays & commodity restructuring
- 4th largest trader of physical gas in the U.S.

#### **Energy Capital**

- Provider of debt and equity capital to energy and resources firms globally
- In the U.S. and Canada, primarily focused on E&P sector
- Engineering and technical strength

### M&A and Divestments

- Leveraging Tristone A&D platform
- Deep technical expertise
- Global presence and capability drives cross border activity
- Global #1 deal advisor in upstream sector since
   2005

#### **Capital Markets**

- Leading research platform
- Dedicated energy equity sales and capital markets teams
- Leading global underwriter

#### Infrastructure

- One of the world's largest fund investors
- \$93bn of assets under management
- Active investor in U.S. energy infrastructure

Largest nonproducing gas trader in the U.S.

12Bcf of

physical gas traded each day

Over Sbn in capital deployed to energy firms

\$26bn in Energy related M&A and A&D transactions since 2008

260 energy stocks covered

in 20 markets

The Largest owner/manager of

infrastructure globally



# Macquarie is Committed to the Energy Industry

OFFERING A FULL SUITE OF SERVICES

#### AT A GLANCE

#### **CAPABILITIES**

#### **SELECT CLIENTS & HIGHLIGHTS**

1. ADVISORY

\$26b in advised energy M&A transactions since 2008

110+ professionals dedicated to the energy advisory sector

- Mergers and Acquisitions
- Acquisitions and Divestitures
- Energy Infrastructure Advisory







March 2011

2. CAPITAL RAISING

325 transactions raising \$90bn since 2009

Top 10 bookrunner of IPOs globally in 2009-2010

- Equity Capital Markets
- Private Capital Markets
- Debt Capital Markets

November 2010



\$210 / \$70 million Follow-On / Convert

Joint Bookrunner / Joint Lead Manager Pending



In Market
Joint Bookrunner

Sole Bookrunner

\$48 million

Follow-on Offering

3. RISK MANAGEMENT

Ability to develop facilities from \$10m to \$1b

Top 10 bookrunner of IPOs globally in 2009-2010

- Hedging, Risk Management and Commodity Linked Finance
- Natural Gas
- I NG
- Power
- Crude Oil
- Refined Products
- NGL's
  - Coal









# Macquarie is Committed to the Energy Industry

#### OFFERING A FULL SUITE OF SERVICES

#### AT A GLANCE

#### **CAPABILITIES**

#### **SELECT CLIENTS & HIGHLIGHTS**

PRINCIPAL LOANS & INVESTMENT S \$3b+ in capital extended over the past 10 years

120+ equity and loan deals completed since 2002

- Loans and Equity Investments
- Commodity Linked Finance
- Physical Asset Management



#### \$129.200.000

Various Limited Term Overriding Royalty Interests

2008 -2010



#### \$200,000,000

Senior First Lien Cre**SHOPecti**ty

Sept 2007 - Sept 2011

August 2011

LA PALOMA GENERATING COMPANY

EIG ROCKLAND CAPITAL

US\$424,200,000 Senior Secured Credit Facility

> Joint Bookrunner Joint Lead Arranger

5. PHYSICAL AND FINANCIAL TRADING 12Bcf/d storage

capacity and **1Bcf/d** transportation facility

Largest non-

producing trader of natural gas in North America

- Physical Supply and Trading
- Transportation & Storage
- Asset Management
- Environmental Financial Products



IPO and hedging services



115,000bbls/d Crude Oil Supply and Refined Product Offtake Agreement



Prepay, financing and commodities hedging solutions to support NJ Solar project

## SECURITIES & RESEARCH

34 energy analysts globally

~240 energy related stocks under coverage globally

- Equity Sales and Trading
- Global equity research and distribution platform<sup>1</sup>
- Corporate Access

# Exploration and Production

147 Stocks Covered

#### Oilfield Services, Storage and Transportatio

22 Stocks Covered

#### Integrated Refining and Marketing

48 Stocks Covered

#### Coal and Consumable Fuels

24 Stocks Covered

<sup>1.</sup> Research platform provided by Macquarie's independent securities group.



# Macquarie Energy Capital

#### Business unit of the Metals and Energy Capital division

→ World leader in natural resource investments

Macquarie Group - Energy Capital provides a wide array of debt and equity capital for the upstream oil and gas industry

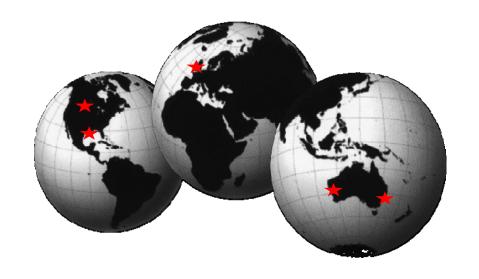
- → Public and private equity capital
- → Conforming senior debt
- → Senior "B" loans
- → Structured and project finance ("Mezzanine")
- → Subordinated debt
- → Convertible debt
- → Volumetric production payments ("VPPs")
- → Corporate restructurings and recapitalization

Debt Deal size: \$20-\$150 million; Equity Hold: \$5-\$20 million

International lending and equity investment capability



# Macquarie Energy Capital



Houston	Calgary	London	Sydney	Perth
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