

IPAA  
Private Capital  
Conference

January 26, 2017

## Topics

1. Chiron Financial Snapshot
2. OCC Guidelines
3. Bank Refinancing Alternatives
4. More Stressed Solutions

## What We Do



### Private Placements

- Private placements of capital at every level of capital structure
- Trusted relationships with traditional and alternative capital sources
- Considerable experience with creative structures that meet client objectives and are well received in the capital marketplace

### Mergers & Acquisitions

- Company and asset sales
- Considerable experience executing complex, multi-constituent transactions
- Trusted relationships with strategic and private equity buyers
- Extensive experience with complex, creative structures, both in and out of bankruptcy

### Financial Restructuring

- Negotiation of multi-party senior/subordinated debt/trade restructurings
- Preparation of complete financial analysis to support restructuring plan
- Evaluation and negotiation of Chapter 11 plans and out-of-court settlements

### Advisory

- Complex valuations of going concern entities involved in litigation situations and bankruptcy proceedings
- Support stakeholder compromises, strategic combinations
- Fairness and solvency opinions
- Feasibility analyses
- Expert testimony to support work product

## Selected Clients by Service Type

### Private Debt and Equity Placement



### Mergers and Acquisitions



### Financial Restructuring



### Advisory



## Selected Clients by Industry Sector



### OIL & GAS



### HEALTH CARE



### BASIC MATERIALS



### MIDSTREAM & DOWNSTREAM ENERGY



### OIL FIELD SERVICES & EQUIPMENT



### REAL ESTATE



### MANUFACTURING



- Two key regulatory agencies:
  1. Federal Deposit Insurance Corporation (“FDIC”)
    - Most state and regional banks
  2. Office of the Comptroller of the Currency (“OCC”)
    - National banks and foreign bank branches
- Both the FDIC and OCC have specific guidelines in regards to oil & gas lending
  - OCC historically more stringent
- OCC released guidelines in March 2016 on reserve based lending (“RBL”) facilities
  - Quantitative metrics to classify RBL loans as:
    1. Pass
    2. Special Mention
    3. Substandard
    4. Doubtful
    5. Loss
  - Classifications have dramatic impacts on amount of capital banks must hold against loans
- FDIC published its own guidelines on June 2016, which are less quantitative, less specific
- **The new guidelines are causing a sharp transformation in bank credit availability for E&P companies**

## OCC: Key quantitative metrics

OCC Metric	Pass	Special Mention	Sub Standard or Worse
Total Funded Debt to EBITDA	< 3.5:1	3.5-4.0:1	4.0:1 or >
Total Funded Debt / Capital	< 50%	50%-60%	> 60%
Total Committed Debt to FNR	< 65%	65% - 75%	> 75%
Total Proved Reserves Eco Life after Repayment	> 25%	25%-10%	< 10%

### Key takeaways:

- All debt (not just bank debt) is included in calculations
- Total **committed** amounts of RBL are tested
- Future Net Revenue (“FNR”) is calculated using:
  1. Strip pricing
  2. Unrisked reserves
- Removes bank specific metrics (price deck, reserve riskings, etc.)
- Less discretion

## How large is the problem?

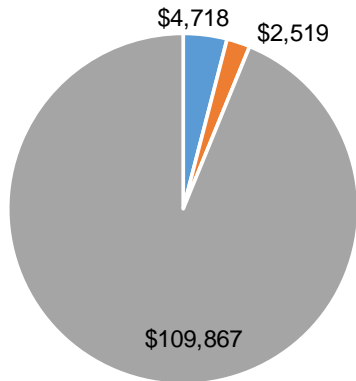
### An Estimate: Analysis and Assumptions

- Cash flows and debt for LTM thru September 2016
- Reserves FNR at December 2015
- \$366B in total debt in public companies
- 170 publicly traded companies included
- \$220B in investment grade credits removed: standards not applied
- Removed companies that have filed bankruptcy or no longer operating
- Omitted repayment test due to lack of information (i.e. full reserve report)
- Relevant universe: 138 public companies with \$117B in total debt



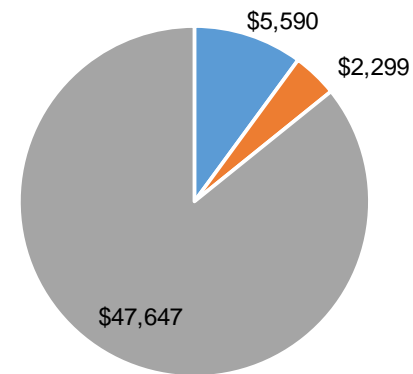
## Estimates of the Amount of Problem Debt

Total Debt (\$117B)



■ Pass ■ Special Mention ■ Substandard or worse

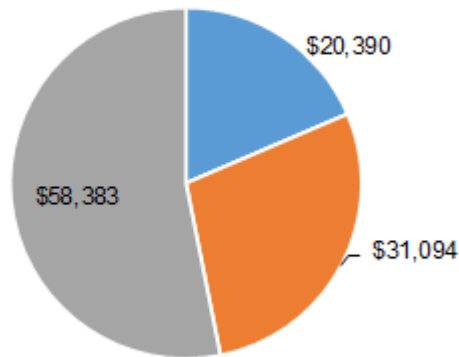
Total Bank Debt (\$55B)



■ Pass ■ Special Mention ■ Substandard or worse

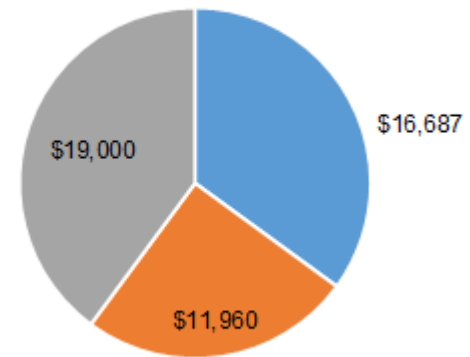
138  
Companies

Total Substandard Debt (\$110B)



■ 1 Violation ■ 2 Violations ■ 3 Violations

Total Substandard Bank Debt (\$48B)



■ 1 Violation ■ 2 Violations ■ 3 Violations

122  
Companies

## Takeaways

- Up to **\$48 billion** of public E&P bank debt may need to be replaced
- **These 122 companies** have total debt of about **\$110 billion**
- Some changes may also affect non-bank debt

### Caveats:

- The numbers will change as of 12/31/16
- Rising oil and gas prices change the analysis
- Some banks may wait and hope

## What can E&P companies do?

Alternative debt: Likely the primary route

- Credit funds, hedge funds, public markets
- First lien, second lien, unsecured bonds
- More costly
- More flexible
- Range of E&P experience
- Potential to combine drilling or acquisition with refinancing
- Finance any unencumbered assets (e.g. pipelines, liquids plants, etc.)

Sale of non-essential assets

- Non-core areas
- Lower priority acreage; royalties
- Real estate

Sell equity

- Parent company
- Subsidiary
- Preferred
- Project working interest
- Equity swap for non-bank debt

# More Stressed Solutions

## Out of court refinancing or sale

- Some debt may take a discount and/or equity
- UCC Article 9 sale

## Pre-packaged Chapter 11

- Reordering of debt and equity structure
- Debt often reduced substantially
- Substantial negotiation with all or most investor classes prior to filing

## Chapter 11 reorganization

- Restructured debt
  - Debt reductions; “term out”
- Potential debtor in possession (DIP) financing
- Potential exit financing: debt and/or equity

## Chapter 11 Rule 363 sale

- Orderly sale
- Potential debtor in possession (DIP) financing

## Last resort: Chapter 7 liquidation

- Can result from lack of cash and/or lack of viable business plan
- Speedy auction or salvage value
- Receiver manages process
- To be avoided in any way possible

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